We want to thank them for their time, passion, and enthusiasm and are very excited to dive into strategic collaborative work together!

STRATEGIC RETREAT OVERVIEW

The Strategic Retreat on 2/15/23 was designed to bring together the Steering Council Members along with Strategic Advisors to foster community and build out 2-3 areas of impact.

Overview of what happened

1. Welcome & Foundation Building
   - Check-In Activity
2. Mission, Vision, Values
3. Concept Posters (2)
4. Bringing it all together
5. Discussion and next steps

Check in Activity

Facilitated by Kerry Blume, the participants were asked to bring a small personal item that embodies who they are, why they do the work they do, what inspires them, and their purpose. They shared the item with the group including the meaning and found emerging themes of purpose, inspiration, and connection such as:

- symbolism (using small items to inspire)
- we are all in this together
- self compassion and resilience

Overview of Concept Posters

<table>
<thead>
<tr>
<th>What is the big idea?</th>
<th>Who are the stakeholders?</th>
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<tbody>
<tr>
<td>How does it work?</td>
<td>What does it look like in action?</td>
</tr>
<tr>
<td>How might it fail?</td>
<td>What does success look like? How can we measure it?</td>
</tr>
<tr>
<td>How can we prototype/test it?</td>
<td>What is the budget &amp; timeline?</td>
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The participants spend time strategically constructing a concept poster for 2 of the areas of impact:

- Supporting the creation of safe spaces for open & honest dialogue and ideas
- Transforming workforce development and sustainability

The emerging observation that came from this work were:

- Visible synergy across the ideas/content
- Theme of learning what others are doing and sharing it
- Visible energy and passion around putting these ideas into action, quickly

If you want to get involved in any of the 3 impact areas, please sign up [here](#)
Breaking protocol for human feelings.

So, there I was, explaining to this man, I’ll call him John, that his wife was already gone even though her heart was still beating. She was unresponsive, and brain activity was minimal. He was the one who had performed CPR on her at home, and followed her ambulance to the hospital in in his own car.

His only response to me was that he needed her wedding ring. She was no longer wearing it, and he wanted to have it with him as they withdrew care.

After reading the notes from the ER, I learned that before her husband arrived, security removed her jewelry and locked them up for safe keeping as was our protocol. Because he wasn’t there to take possession, he inadvertently gave up his rights to the ring until the patient claimed them back. Those were the rules.

But, I understood that his need for this ring was so much more important than protocol in that moment. It was gut-wrenching to think that I couldn’t get him what he needed to gain the closure he so desperately wanted with his wife.

So, I made several calls, repeatedly being told that it was out of protocol, and there was nothing they could do. I ticked off a lot of people along the way. But finally, I was connected to the head of security for the hospital who was on when she arrived. I explained the situation, and what I was trying to do. I asked for him to come speak with the husband and I directly. I knew there was no way he could see the palpable grief in the room and not understand why protocol needed to be broken that day.

I had irritated a lot of people that day in my quest to break the rules. But seeing the ring on her finger, and in her husband’s hand as she slipped away, was a stark reminder that we are in the business of caring for people rather than following emotionless protocols that were never meant to be at the center of the care we deliver.

I understand why this rule exists, and know that I likely didn’t manage to change the protocols we follow. But hopefully, just hopefully, I taught a few people along the way why sometimes, breaking protocol is the most important thing we can do when we are caring for patients and their families.